

ABERDEEN CITY REGION DEAL:

Powering Tomorrow's World

Programme Implementation Plan					
Reference	Activity/Milestone	Planned Date	Current Date	Completed Date	Status
Committee	ACRD Joint Committee Meeting	24/02/2016	24/02/2016	24/02/2016	Completed
Programme Board	Aberdeen City Region Deal Joint Committee Established	24/02/2016	24/02/2016	24/02/2016	Completed
Programme Board	Programme Manager Appointed	01/04/2016	01/04/2016	01/04/2016	Completed
Committee	ACRD Joint Committee Meeting	22/04/2016	22/04/2016	22/04/2016	Completed
Programme Board	Programme Board Established	25/05/2016	25/05/2016	25/05/2016	Completed
Committee	ACRD Joint Committee Meeting	10/06/2016	10/06/2016	10/06/2016	Completed
Committee	ACRD Joint Committee Meeting	15/08/2016	15/08/2016	15/08/2016	Completed
Programme Board	Deal Recommended to go forward by ACRD Joint Committee	15/08/2016	15/08/2016	15/08/2016	Completed
Programme Board	Deal Approved by Both Councils	17/08/2016	15/08/2016	17/08/2016	Completed
Committee	ACRD Joint Committee Meeting	11/11/2016	11/11/2016	11/11/2016	Completed
Programme Board	Financial Agreement Signoff	17/11/2016	17/11/2016	17/11/2016	Completed
Programme Board	CRD Official Launch	21/11/2016	21/11/2016	21/11/2016	Completed
Committee	ACRD Joint Committee Meeting	20/01/2017	20/01/2017	20/01/2017	Completed
Committee	ACRD Joint Committee Meeting	17/03/2017	17/03/2017	17/03/2017	Completed
Committee	ACRD Joint Committee Meeting	16/06/2017	16/06/2017	16/06/2017	Completed
Committee	ACRD Joint Committee Meeting	08/09/2017	08/09/2017	08/09/2017	Completed
Committee	ACRD Joint Committee Meeting	10/11/2017	10/11/2017	10/11/2017	Completed
Committee	ACRD Joint Committee Meeting	29/11/2017	29/11/2017	29/11/2017	Completed
Committee	ACRD Joint Committee Meeting	09/02/2018	09/02/2018	09/02/2018	Completed
Committee	ACRD Joint Committee Meeting	04/04/2018	04/04/2018	04/04/2018	Completed
Committee	ACRD Joint Committee Meeting	22/06/2018	22/06/2018	22/06/2018	Completed
Committee	ACRD Joint Committee Meeting	30/08/2018	30/08/2018	30/08/2018	Completed
Committee	ACRD Joint Committee Meeting	09/11/2018	09/11/2018	09/11/2018	Completed
Committee	ACRD Joint Committee Meeting	07/12/2018	07/12/2018	07/12/2018	Completed

Reporting	Financial Forecast Table return to SG	05/01/2019	05/01/2019	01/01/2019	Completed
Reporting	Quarterly Project Status Reports & Committee Reports	07/01/2019	07/01/2019	07/01/2019	Completed
Reporting	Internal Consultation for Papers 1 week	09/01/2019	09/01/2019	09/01/2019	Completed
Reporting	Circulate Programme Board Papers	17/01/2019	17/01/2019	17/01/2019	Completed
Programme Board	Quarterly: Review Implementation Plan	24/01/2019	24/01/2019	01/02/2019	Completed
Programme Board	Quarterly: Review ACRD Log	24/01/2019	24/01/2019	24/01/2019	Completed
Programme Board	Programme Board Meeting	24/01/2019	24/01/2019	24/01/2019	Completed
Reporting	Circulate Joint Committee Papers	30/01/2019	30/01/2019	30/01/2019	Completed
Operational	Equalities and Human Rights Workshop	01/02/2019	01/02/2019	01/02/2019	Completed
Programme Board	Review of Equalities and Inequalities as part of Deal	01/02/2019	01/02/2019	01/02/2019	Completed
Programme Board	CRD Programme Office Papers onto Share Point	01/02/2019	01/02/2019	01/02/2019	Completed
Programme Board	CRD Audit Scotland	01/02/2019	01/02/2019	01/02/2019	Completed
Programme Board	Annual Refresh of Programme Board T of R and Board members	01/02/2019	01/02/2019	01/02/2019	Completed
Reporting	Financial Forecast Table return to SG	05/02/2019	05/02/2019	01/02/2019	Completed
Committee	ACRD Joint Committee Meeting	08/02/2019	08/02/2019	08/02/2019	Completed
Reporting	Quarterly Performance Report to SG	09/02/2019	09/02/2019	09/02/2019	Completed
Reporting	Financial Forecast Table return to SG	05/03/2019	05/03/2019	01/03/2019	Completed
Reporting	Quarterly Performance Report to SG	01/04/2019	01/04/2019	01/04/2019	Completed
Reporting	Local Government Capital Return for 2017-18.	01/04/2019	01/04/2019	01/04/2019	Completed
Reporting	Quarterly Project Status Reports & Committee Reports	01/04/2019	01/04/2019	01/04/2019	Completed
Reporting	Statement of Compliance with Conditions of Grant,	01/04/2019	01/07/2019	01/07/2019	Completed
Reporting	Internal Consultation for Papers 1 week	03/04/2019	03/04/2019	03/04/2019	Completed

Reporting	Financial Forecast Table return to SG	05/04/2019	05/04/2019	01/04/2019	Completed
Reporting	Circulate Programme Board Papers	12/04/2019	12/04/2019	12/04/2019	Completed
Reporting	Circulate Joint Committee Papers	24/04/2019	24/04/2019	24/04/2019	Completed
Committee	ACRD Joint Committee Meeting	02/05/2019	02/05/2019	02/05/2019	Completed
Committee	Agenda: MOU Projects	03/05/2019	03/05/2019	03/05/2019	Completed
Reporting	Financial Forecast Table return to SG	05/05/2019	05/05/2019	01/05/2019	Completed
Governments	Implementation Board	09/05/2019	09/05/2019	09/05/2019	Completed
Programme Board	Quarterly: Review Implementation Plan	18/05/2019	18/05/2019	01/05/2019	Completed
Programme Board	Quarterly: Review ACRD Risk Log	18/05/2019	18/05/2019	01/04/2019	Completed
Programme Board	Programme Board Meeting	18/05/2019	18/05/2019	18/05/2019	Completed
Reporting	Financial Forecast Table return to SG	05/06/2019	05/06/2019	05/06/2019	Completed
Operational	Scottish Government Project Visit	16/06/2019	16/06/2019	17/06/2019	Completed
Governments	Scottish Government Visit	18/06/2019	18/06/2019	18/06/2019	Completed
Reporting	Quarterly Project Status Reports & Committee Reports	29/07/2019	29/07/2019	29/07/2019	Completed
Reporting	Annual Performance Report	30/07/2019	30/07/2019	30/09/2019	Completed
Reporting	Cover letter along with Annual Performance Letter outlining any concerns we wish to raise with UK or Scottish Government two weeks prior to the conversation include Implementation Plan & Risk Log	31/07/2019	31/07/2019	31/07/2019	Completed
Reporting	Internal Consultation for Papers 1 week	31/07/2019	31/07/2019	31/07/2019	Completed
Reporting	Quarterly Performance Report to SG	01/08/2019	01/08/2019	01/08/2019	Completed
Reporting	Financial Forecast Table return to SG	05/08/2019	05/08/2019	05/08/2019	Completed
Reporting	Circulate Programme Board Papers	09/08/2019	09/08/2019	09/08/2019	Completed
Programme Board	Quarterly: Review Implementation Plan	15/08/2019	15/08/2019	15/08/2019	Completed
Programme Board	Quarterly: Review ACRD Risk Log	15/08/2019	15/08/2019	15/08/2019	Completed
Programme Board	Programme Board Meeting	15/08/2019	15/08/2019	15/08/2019	Completed
Reporting	Circulate Joint Committee Papers	21/08/2019	21/08/2019	21/08/2019	Completed

Committee	ACRD Joint Committee Meeting	29/08/2019	29/08/2019	29/08/2019	Completed
Reporting	Financial Forecast Table for the next financial year	31/08/2019	31/08/2019	31/08/2019	Completed
Governments	Implementation Board	05/09/2019	05/09/2019	05/09/2019	Completed
Reporting	Financial Forecast Table return to SG	05/09/2019	05/09/2019	05/09/2019	Completed
Governments	Annual Conversation	10/09/2019	10/09/2019		Completed
Reporting	Financial Forecast Table return to SG	05/10/2019	05/10/2019	05/10/2019	Completed
Reporting	Quarterly Project Status Reports & Committee Reports	07/10/2019	07/10/2019	07/10/2019	Completed
Reporting	Internal Consultation for Papers 1 week	09/10/2019	09/10/2019	09/10/2019	Completed
Reporting	Quarterly Performance Report to SG	10/10/2019	10/10/2019	10/10/2019	Completed
Reporting	Circulate Programme Board Papers	18/10/2019	18/10/2019	18/10/2019	Completed
Programme Board	Quarterly: Review Implementation Plan	24/10/2019	24/10/2019	24/10/2019	Completed
Programme Board	Quarterly: Review ACRD Risk Log	24/10/2019	24/10/2019	24/10/2019	Completed
Programme Board	Programme Board Meeting	24/10/2019	24/10/2019	24/10/2019	Completed
Reporting	Circulate Joint Committee Papers	30/10/2019	30/10/2019	30/10/2019	Completed
Reporting	Financial Forecast Table return to SG	05/11/2019	05/11/2019	05/11/2019	Completed
Committee	ACRD Joint Committee Meeting	08/11/2019	08/11/2019	08/11/2019	Completed
Committee	Agenda: MOU Projects	08/11/2019	08/11/2019	08/11/2019	Completed
Governments	Implementation Board	14/11/2019	14/11/2019	14/11/2019	Completed
Reporting	Financial Forecast Table return to SG	05/12/2019	05/12/2019	05/12/2019	Completed
Reporting	Quarterly Performance Report to SG	13/01/2020	13/01/2020	13/01/2020	Completed
Reporting	Schedule 2 Monthly Finance return	13/01/2020	13/01/2020	13/01/2020	Completed
Programme Board	Programme Board Meeting	24/01/2020	24/01/2020	24/01/2020	Completed
Committee	ACRD Joint Committee Meeting	07/02/2020	07/02/2020	07/02/2020	Completed
Governments	Implementation Board	13/02/2020	13/02/2020	13/02/2020	Completed
Reporting	Schedule 2 Monthly Finance return	14/02/2020	14/02/2020	14/02/2020	Completed
Reporting	Schedule 2 Monthly Finance return	13/03/2020	13/03/2020	13/03/2020	Completed
Reporting	Quarterly Performance Report to SG	14/04/2020	14/04/2020	14/04/2020	Completed
Reporting	Schedule 2 Monthly Finance return	14/04/2020	14/04/2020	14/04/2020	Completed
Reporting	Statement of Compliance - Schedule 3	30/04/2020	30/04/2020	30/04/2020	Green

Programme Board	Aberdeenshire Audit	04/05/2020	04/05/2020	27/07/2020	Completed
Reporting	Schedule 2 Monthly Finance return	14/05/2020	14/05/2020	14/05/2020	Completed
Programme Board	Programme Board Meeting	20/05/2020	20/05/2020	20/05/2020	Completed
Committee	ACRD Joint Committee Meeting	05/06/2020	05/06/2020	05/06/2020	Completed
Governments	Implementation Board	11/06/2020	11/06/2020	11/06/2020	Completed
Reporting	Quarterly Performance Report to SG	12/06/2020	12/06/2020	12/06/2020	Completed
Reporting	Schedule 2 Monthly Finance return	12/06/2020	12/06/2020	12/06/2020	Completed
Reporting	Annual Benefits Report	30/06/2020	18/08/2020	18/08/2020	Completed
Reporting	Implementation Plan	30/06/2020	18/08/2020	18/08/2020	Completed
Reporting	Quarterly Performance Report to SG	14/07/2020	14/07/2020	14/07/2020	Completed
Reporting	Schedule 2 Monthly Finance return	14/07/2020	14/07/2020	14/07/2020	Completed
Reporting	Annual Performance Report	31/07/2020	31/07/2020	31/07/2020	Green
Reporting	Schedule 2 Monthly Finance return	14/08/2020	14/08/2020	14/08/2020	Completed
Programme Board	Programme Board Meeting	19/08/2020	12/08/2020	12/08/2020	Completed
Reporting	Annual Finance Report	31/08/2020	31/08/2020	18/08/2020	Completed
Committee	ACRD Joint Committee Meeting	04/09/2020	21/08/2020		Green
Governments	Implementation Board	10/09/2020	27/08/2020		Green
Reporting	Schedule 2 Monthly Finance return	14/09/2020	14/09/2020		Green
Governments	Annual Conversation	30/09/2020	30/09/2020		Green
Reporting	Annual Conversation	30/09/2020	TBC		Green
Reporting	Schedule 2 Monthly Finance return	14/10/2020			Green
programme Board	Programme Board Meeting	28/10/2020	28/10/2020		Green
Committee	ACRD Joint Committee Meeting	03/11/2020	03/11/2020		Green
Reporting	Schedule 2 Monthly Finance return	13/11/2020			Green
Governments	Implementation Board	19/11/2020	10/11/2020		Green
Reporting	Schedule 2 Monthly Finance return	14/12/2020			Green
Governments	Implementation Board	21/02/2109	21/02/2109	21/02/2109	Completed

OGTC Implementation Plan					
Reference	Activity/Milestone	Planned Date	Current Date	Completed Date	Status
OGTC	A technology knowledge database platform created and starting to populate	28/03/2018	28/03/2018	30/06/2018	Completed
OGTC	2 National Centres well underway for development	31/10/2019	31/03/2019	NDC launched in January. NSC in development with RGU	Completed
OGTC	£64 million co-investment match funding	31/10/2019	31/10/2019	Currently £92.7m	Completed
OGTC	Progress on the standing of the 2 local universities increased in the research league table for oil and gas technical experience	31/10/2019	31/10/2019	Removed as part of the 18mth resubmission	Removed
OGTC	6 Solution Centre funded technologies reach commercialization phase (TRL9)	31/10/2019	31/10/2019	Currently at 20	Complete
OGTC	Digital Technologies / big data: 30 projects	31/10/2019	31/10/2019	Currently at 25	Green
OGTC	Secure undertakings from industry partners to commit to at least 60 offshore technology development and test projects	31/10/2019	31/12/2019	Currently at 107	Complete
OGTC	OGTC established as a legal entity	01/01/2016	01/01/2016	01/01/2016	Completed
OGTC	Appointment of OGTC Board	01/01/2016	01/01/2016	01/01/2016	Completed
OGTC	Draft Business Plan Available and reviewed by the Board	01/01/2016	01/01/2016	01/01/2016	Completed
OGTC	Completion of Peer Review of Business Case	01/01/2016	01/01/2016	01/01/2016	Completed
OGTC	Business case presented to CRD Programme Board	01/01/2016	01/01/2016	01/01/2016	Completed
OGTC	Major Milestone - Business case approval by CRD Joint Committee	01/01/2016	01/01/2016	01/01/2016	Completed
OGTC	Major Milestone - Business case approval by UKG & SG	01/01/2016	01/01/2016	01/01/2016	Completed
OGTC	Permanent OGTC premises secured	01/01/2016	01/01/2016	01/01/2016	Completed
OGTC	First three Solution Centres identified.	01/01/2016	01/01/2016	01/01/2016	Completed

OGTC	CEO and Solution Centre Managers commence roles	01/01/2016	01/01/2016	01/01/2016	Completed
OGTC	First three Solution Centres - feasibility studies, project scoping and identification of partners underway as appropriate	01/01/2016	01/01/2016	01/01/2016	Completed
OGTC	Work commenced on developing the Supply Chain Accelerator Programme	01/01/2016	01/01/2016	01/01/2016	Completed
OGTC	Centres of Excellence – Memorandum of Understanding signed by local Universities	01/01/2016	01/01/2016	01/01/2016	Completed
OGTC	Big Data Project Scoping underway	01/01/2016	01/01/2016	01/01/2016	Completed
OGTC	Technology Network Hub Project Scoping underway	01/01/2016	01/01/2016	01/01/2016	Completed
OGTC	Major Milestone - Three OGTC managed Solution Centres up and running	01/01/2016	01/01/2016	01/01/2016	Completed
OGTC	Temporary OGTC premises secured	06/06/2016	06/06/2016	06/06/2016	Completed
OGTC	Business case sign off by OGTC Board	06/06/2016	06/06/2016	06/06/2016	Completed
OGTC	Technology Accelerator Programme: Supply Chain R&D matched funding programme framework established (eligibility criteria, contracts, legal, IPR policy, payment terms etc.); 2 projects with funds secured and match funds released	28/03/2018	28/03/2018	20/12/2017	Completed
OGTC	Digital technologies / big data: Exemplar project well advanced	28/03/2018	28/03/2018	30/06/2018	Completed
OGTC	Commencement of Hub build for National Decommissioning Centre	13/08/2108	13/08/2018	13/08/2018	Completed
OGTC	Establish Subsurface Solution Centre	31/12/2018	31/12/2018	01/10/2018	Completed
OGTC	OGTC Programme Board Meeting	06/02/2019	06/02/2019	06/02/2019	Completed
OGTC	OGTC Programme Board Meeting	03/04/2019	03/04/2019	03/04/2019	Completed
OGTC	OGTC Programme Board Meeting	05/06/2019	05/06/2019	05/06/2019	Completed
OGTC	OGTC Programme Board Meeting	07/08/2019	07/08/2019	07/08/2019	Completed

OGTC	OGTC Programme Board Meeting	02/10/2019	02/10/2019	02/10/2019	Completed
OGTC	An increase in the number of senior academics attracted to work in the two Universities	31/10/2019	31/10/2019	Removed as part of the 18mth resubmission	Removed
OGTC	1 Further National Centre identified and in early stage of development with MOU's and co-funding agreements progressing to support OGTC Projects	31/10/2019	31/10/2019	In discussions on an Energy Transition Park in Aberdeen and the creation of a Net Zero focused centre in that space	Green
OGTC	TechX - Matched funding program framework established (eligibility criteria, contracts, legal, IPR policy, payment terms, etc.). 15 projects with funds secured and match funds released	31/10/2019	31/10/2019	Cohort 2 graduated in Sept 19 – 21 companies in total. 12 companies due to start Cohort 3 in Aug 20	Completed
OGTC	A Technology knowledge database platform created and populated	31/10/2019	31/10/2019	2020	Completed
OGTC	OGTC Programme Board Meeting	04/12/2019	04/12/2019	04/12/2019	Completed
OGTC	180 projects in the areas of Small Pools, Well Construction, Asset Integrity, Subsurface and Decommissioning identified, underway or completed	31/10/2019	31/12/2019	Currently at 211	Completed
OGTC	Identify the role of the OGTC in providing physical space in the form of incubators to promote growth – draft plan worked up	31/10/2019	31/12/2019	01/10/2019	Completed

	New milestones will be discussed at next check point review. Updated 28th July 2020	
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Reference	Activity/Milestone	Planned Date	Current Date	Completed Date	Status
Digital	Digital Working Group Meeting	21/01/2019	21/01/2019	21/01/2019	Completed
Digital	CityFibre Meeting	31/01/2019	31/01/2019	31/01/2019	Completed
Digital	CityFibre Meeting	14/03/2019	14/03/2019	14/03/2019	Completed
Digital	Digital Working Group Meeting	12/04/2019	12/04/2019	12/04/2019	Completed
Digital	CityFibre Meeting	25/04/2019	25/04/2019	25/04/2019	Completed
Digital	CityFibre Meeting	06/06/2019	06/06/2019	06/06/2019	Completed
Digital	Digital Working Group Meeting	05/07/2019	05/07/2019	05/07/2019	Completed
Digital	CityFibre Meeting	18/07/2019	18/07/2019	18/07/2019	Completed
Digital	Digital Working Group Meeting	13/08/2019	13/08/2019	13/08/2019	Completed
Digital	CityFibre Meeting	10/10/2019	10/10/2019	10/10/2019	Completed
Digital	CityFibre Meeting	21/10/2019	21/10/2019	21/10/2019	Completed
Digital	Digital Working Group Meeting	24/10/2019	24/10/2019	24/10/2019	Completed
Digital - City Network Extension	High Level Plan agreed between CF and ACC	30/04/2018	30/04/2018	02/05/2018	Completed
Digital - City Network Extension	MDU Agreement	30/04/2018	30/04/2018	16/09/2018	Completed
Digital - City Network Extension	Resource Business Case to SG approved by Committee	01/05/2018	01/05/2018	04/05/2018	Completed
Digital - City Network Extension	Project Costs agreed between ACC and CF	01/05/2018	01/05/2018	01/05/2018	Completed
Digital - City Network Extension	Resource Business Case to SG approved by SG	30/05/2018	30/05/2018	04/05/2018	Completed
Digital - City Network Extension	Planning permission approval for POP sites & cabinets	30/05/2018	30/05/2018	30/07/2018	Completed
Digital - City Network Extension	Licence to occupy agreed and signed	30/06/2018	30/06/2018	16/10/2018	Completed
Digital - City Network Extension	Build starts	16/07/2018	16/07/2018	16/07/2018	Green
Digital - City Network Extension	Recruitment of Roads staff	30/08/2018	30/08/2018	30/08/2018	Completed

Digital - City Network Extension	10 sites connected	01/12/2018	01/12/2018	01/12/2018	Completed
Digital - City Network Extension	14 sites connected	01/07/2019	01/07/2019	01/07/2019	Completed
Digital - City Network Extension	30 sites connected	01/02/2020	01/02/2020	01/02/2020	Completed
Digital - City Network Extension	40 sites connected	01/07/2020	34 sites connected end of July, Currently aiming for 46 by November and 48 by December		Amber
Digital - City Network Extension	Payments to Capita on completion of 75% connected	01/08/2020	01/11/2020		Amber
Digital - City Network Extension	50 sites connected	01/09/2020	01/01/2021		Amber
Digital - City Network Extension	57sites connected	01/10/2020	01/03/2021		Amber
Digital - City Network Extension	Final payments	01/11/2020	01/04/2021		Amber
Digital - City Network Extension	Project Completed	31/12/2020	01/04/2021		Amber
Digital - City Network Extension	57 sites confirmed with Capita and City Fibre	20/04/2018	20/04/2018	07/09/2018	Completed
Digital - Duct Network Extension	Approval of Business Case by Joint Committee	01/01/2017	01/01/2017	01/01/2017	Completed
Digital - Duct Network Extension	Approval of Business Case by UK & Scottish Governments	01/09/2018	01/09/2018	01/09/2018	Completed
Digital - Duct Network Extension	Review of business case by the Scottish Government	01/01/2019	01/01/2019	01/01/2019	Completed
Digital - Duct Network Extension	Implementation Team Appointed	01/02/2019	01/02/2019	01/02/2019	Completed

Digital - Duct Network Extension	Commence Design Phase	01/02/2019	01/02/2019	01/02/2019	Completed
Digital - Duct Network Extension	Complete Design Phase	01/02/2020	01/02/2020	01/02/2020	Completed
Digital - Duct Network Extension	Begin Procurement - Contract One	01/03/2020	01/03/2020	01/03/2020	Completed
Digital - Duct Network Extension	Procurement Award – Contract One	01/06/2020	20/07/2020		Amber
Digital - Duct Network Extension	Begin Implementation – Contract One	01/08/2020	Phase 1 delayed		Amber
Digital - Duct Network Extension	Begin Procurement - Contract Two	01/09/2020	01/09/2020		Green
Digital - Duct Network Extension	Procurement Award – Contract Two	01/12/2020	01/12/2020		Green
Digital - Duct Network Extension	Begin Implementation – Contract Two	01/02/2021	01/02/2021		Green
Digital - Duct Network Extension	Duct Network Complete	01/02/2023	01/02/2023		Green
Digital - Full Fibre Infrastructure	Business case approved by Joint Committee	01/06/2018	01/06/2018	01/06/2018	Completed
Digital - Full Fibre Infrastructure	Business case approved by UK and Scottish Governments	01/09/2018	01/09/2018	01/09/2018	Completed
Digital - Full Fibre Infrastructure	Procurement Specification Agreed	30/09/2018	30/09/2018	30/09/2018	Completed
Digital - Full Fibre Infrastructure	Procurement Start	28/03/2019	28/03/2019	28/03/2019	Completed
Digital - Full Fibre Infrastructure	Contract Notice Issued	01/03/2019	01/03/2019	01/05/2019	Completed

Digital - Full Fibre Infrastructure	Implementation Starts April 2019	01/04/2019	01/04/2019	01/04/2019	Completed
Digital - Full Fibre Infrastructure	Return of Responses	01/05/2019	01/05/2019	01/06/2019	Completed
Digital - Full Fibre Infrastructure	Evaluation of Responses	01/05/2019	01/05/2019	01/07/2019	Completed
Digital - Full Fibre Infrastructure	Announcement of Successful bidders for the Framework	01/05/2019	01/05/2019	01/07/2019	Completed
Digital - Full Fibre Infrastructure	First Call off Contracts awarded	01/08/2019	01/08/2019	01/08/2019	Completed
Digital - Full Fibre Infrastructure	Preferred bidder informed	01/12/2019	01/12/2019	01/12/2019	Completed
Digital - Full Fibre Infrastructure	Contract signed	01/03/2020	01/03/2020	01/03/2020	Completed
Digital - Full Fibre Infrastructure	Implementation starts	01/04/2020	01/04/2020	01/05/2020	Completed
Digital - Full Fibre Infrastructure	Network Build Starts	01/06/2020	01/06/2020	01/06/2020	Completed
Digital - Full Fibre Infrastructure	Network Build complete	01/12/2020	01/12/2021		Green
Digital -Full Fibre Infrastructure	Change Request: reprofile of Milestones & Budget 2019)		18/05/2019	18/05.2019	Completed
Digital -Full Fibre Infrastructure	Segment 1	01/01/2021	01/01/2021		Green
Digital -Full Fibre Infrastructure	Segment 2	01/03/2021	01/03/2021		Green
Digital -Full Fibre Infrastructure	Segment 3	01/06/2021	01/06/2021		Green
Digital -Full Fibre Infrastructure	Segment 4	01/09/2021	01/09/2021		Green

Digital -Full Fibre Infrastructure	Segment 5	01/12/2021	01/12/2021		Green
Digital -Full Fibre Infrastructure	Segment 6	01/02/2022	01/02/2022		Green

Bio-Therapeutic Hub	Project Board established	01/10/2016	01/10/2016	01/10/2016	Completed
Bio-Therapeutic Hub	Project Management / Implementation Group established	01/10/2016	01/10/2016	01/10/2016	Completed
Bio-Therapeutic Hub	Produce Draft Business Case	01/01/2017	01/01/2017	01/01/2017	Completed
Bio-Therapeutic Hub	Produce full business case	01/07/2017	01/07/2017	01/07/2017	Completed
Bio-Therapeutic Hub	Major Milestone - Business Case Approval by Funding partners	01/10/2017	01/10/2017	01/10/2017	Completed
Bio-Therapeutic Hub	Commence delivery of company and industry support activities	01/10/2017	01/10/2017	01/10/2017	Completed
Bio-Therapeutic Hub	ACRD Funding agreement signed with Aberdeenshire Council	01/04/2018	01/04/2018	01/04/2018	Completed
Bio-Therapeutic Hub	Tendering and Contracting of Build - Stage 1	01/04/2019	01/04/2019	01/04/2019	Completed
Bio-Therapeutic Hub	Design and Planning of Hub for Innovation	01/05/2019	01/05/2019	01/05/2019	Completed
Bio-Therapeutic Hub	Tendering and Contracting of Build - Stage 2				Amber
Bio-Therapeutic Hub	Build Phase start (additional milestones to follow)				Amber
Bio-Therapeutic Hub	Planning Permission Granted	01/03/2020			Amber
Bio-Therapeutic Hub	Commissioning and fit out of building	01/12/2020			Amber
Bio-Therapeutic Hub	Initial tenants identified and secured	01/12/2020			Amber
Bio-Therapeutic Hub	Recruitment of key staff completed	01/12/2020			Amber
Bio-Therapeutic Hub	Build Complete	01/11/2020	01/11/2021		Green
Bio-Therapeutic Hub	Bio-Therapeutic Board Meeting To be inserted				Green

Reference	Activity/Milestone	Planned Date	Current Date	Completed Date	Status
Food Hub for Innovation	Project Management / Implementation Group established	01/10/2016	01/10/2016	01/10/2016	Completed
Food Hub for Innovation	Project Board established -ONE Food & Drink Board acting as project board	01/10/2016	01/01/2017	01/10/2016	Completed
Food Hub for Innovation	Approval to move to next stage - Agree findings of outline business case with ONE Food Agriculture and Nutrition Board and agree to move forward to develop full business case	01/10/2016	01/01/2017	01/10/2016	Completed
Food Hub for Innovation	Produce Draft Business Case	01/03/2018	01/03/2018	01/03/2018	Completed
Food Hub for Innovation	Project Review with ONE Board & Partners	01/03/2018	01/03/2018	01/03/2018	Completed
Food Hub for Innovation	Produce full business case	01/07/2018	01/07/2018	01/07/2018	Completed
Food Hub for Innovation	Project Review with ONE Board and partners for capital funding approval	01/08/2018	01/08/2018	01/08/2018	Completed
Food Hub for Innovation	Major Milestone - Business Case approved by UK/SG	01/01/2019	01/01/2019	01/01/2019	Completed
Food Hub for Innovation	Delivery team appointed	01/12/2019	01/12/2019	01/12/2019	Completed
Food Hub for Innovation	Launch Branding for Food Hub - SeedPod	01/01/2020	01/01/2020	01/01/2020	Completed

Food Hub for Innovation	Design and Planning of hub for innovation	01/03/2020			Amber
Food Hub for Innovation	Major Milestone - Complete Tendering and Contracting of Build	01/04/2020			Amber
Food Hub for Innovation	Build Phase		01/06/2021	01/06/2021	Green
Food Hub for Innovation	Food Innovation Board Meeting	To be added			Green

Reference	Activity/Milestone	Planned Date	Current Date	Completed Date	Status
Strategic Transport Appraisals	ASAM - Finalise Interim upgrade	01/09/2017	09/09/2017	01/10/2017	Completed
Strategic Transport Appraisals	Strategic Transport Appraisal – Complete Problems and Opportunities Study	01/04/2018	01/04/2018	01/06/2018	Completed
Strategic Transport Appraisals	Strategic Transport Appraisal – Commence Options Generation and Sifting	01/04/2018	01/04/2018	01/08/2018	Completed
Strategic Transport Appraisals	Strategic Transport Appraisal – Complete Options Generation and Sifting	01/10/2018	01/04/2019	01/07/2019	Completed
Strategic Transport Appraisals	Strategic Transport Appraisal – Commence STAG1 Appraisal of Options	01/10/2018	01/05/2019	01/10/2019	Completed
Strategic Transport Appraisals	ASAM – Commence Upgrade – Post AWPR opening	01/01/2019	01/08/2019	01/08/2019	Completed
Strategic Transport Appraisals	Strategic Transport Appraisal – Complete STAG1 Appraisal of Options	01/05/2020			Amber
Strategic Transport Appraisals	Strategic Transport Appraisal – Commence STAG 2 Appraisal of Options	01/01/2021	01/01/2021		Green
Strategic Transport Appraisals	ASAM – Complete Upgrade – Post AWPR Opening	01/11/2020	01/11/2020		Green
Strategic Transport Appraisals	Strategic Transport Appraisal – Complete STAG 2 Appraisal of Options	01/04/2022	01/04/2022		Green
Strategic Transport Appraisals	Strategic Transport Appraisal – Commence Business Cases	01/04/2022	01/04/2022		Green
Strategic Transport Appraisals	Strategic Transport Appraisal – Commence Business Cases	01/04/2022	01/04/2022		Green

Reference	Activity/Milestone	Planned Date	Current Date	Completed Date	Status
Harbour	Preferred Bidder Appointed	01/07/2016	01/07/2016	01/07/2016	Completed
Harbour	Best & Final Construction Costs Presented to AHB Board	01/09/2016	01/09/2016	01/09/2016	Completed
Harbour	Marine Licence Approved by Marine Scotland	07/11/2016	07/11/2016	07/11/2016	Completed
Harbour	Major Milestone - Harbour Construction Complete	01/05/2020	01/05/2020	01/05/2020	Completed
Harbour	HRO Approved by Government	01/01/2017	01/01/2017	01/01/2017	Completed
Harbour	Final Approval of Project by AHB Board	01/01/2017	01/01/2017	01/01/2017	Completed
Harbour	Construction - Start on site	01/01/2017	01/01/2017	01/01/2017	Completed
Harbour	Initial Scoping of External Transport Infrastructure	01/01/2017	01/01/2017	01/01/2017	Completed
Harbour	Commencement of Dredging Operations	01/09/2017	01/09/2017	01/09/2017	Completed
Harbour	Commencement of Piling Operations	01/05/2018	01/05/2018	01/05/2018	Completed
Harbour	4,000 accropodes manufactured at the purpose built automated factory in Gregness	01/12/2018	01/12/2018	01/12/2018	Completed
Harbour	First of the 22 x 6,000 Tonne caisson unit arrives	01/02/2019	01/02/2019	01/02/2019	Completed
Harbour	Completion of North Breakwater	To be rescheduled			
Harbour	Arrival of final closed quay caisson	To be rescheduled			
Harbour	Completion of South Breakwater	To be rescheduled			

#NAME?	Activity/Milestone	Planned Date	Current Date	Completed Date	Status
Transport Links to the South Harbour	Procure and Appoint Consultant	31/08/2017	31/08/2017	31/10/2017	Completed
Transport Links to the South Harbour	Define and Issue Brief (Pre-Appraisal & STAG 1)	30/06/2017	29/09/2017	29/09/2017	Completed
Transport Links to the South Harbour	Inception Report	30/11/2017	30/11/2017	30/11/2017	Completed
Transport Links to the South Harbour	Define Problems and Opportunities	30/04/2018	30/04/2018	30/04/2018	Completed
Transport Links to the South Harbour	Objective Setting	31/05/2018	31/05/2018	31/05/2018	Completed
Transport Links to the South Harbour	Option Generation, Sifting and Development	31/05/2018	31/05/2018	07/06/2018	Completed
Transport Links to the South Harbour	Pre-Appraisal Reporting	30/06/2018	30/06/2018	30/06/2018	Completed
Transport Links to the South Harbour	Draft Part 1 Appraisal	31/07/2018	31/07/2018	10/08/2018	Completed
Transport Links to the South Harbour	Stakeholder Engagement & Final Draft Report	04/10/2018	04/10/2018	05/10/2018	Completed
Transport Links to the South Harbour	Part 1 Reporting - Final Report	12/10/2018	12/10/2018	12/10/2018	Completed
Transport Links to the South Harbour	Committee Reporting - CRD Joint Committee	09/11/2018	09/11/2018	09/11/2018	Completed
Transport Links to the South Harbour	Committee Reporting - Strategic Commissioning (STAG 2 Procurement Approval)	20/11/2018	20/11/2018	20/11/2018	Completed
Transport Links to the South Harbour	Committee Reporting - City Growth and Resources	27/11/2018	27/11/2018	27/11/2018	Completed
Transport Links to the South Harbour	STAG Part 1 Complete	27/11/2018	27/11/2018	27/11/2018	Completed
Transport Links to the South Harbour	STAG Part 2 - Consultant Brief Development	15/12/2018	15/12/2018	15/12/2018	Completed
Transport Links to the South Harbour	STAG Part 2 - Invitation to Tender	31/01/2019	31/01/2019	01/02/2019	Completed
Transport Links to the South Harbour	STAG Part 2 - Award Tender	28/02/2019	28/02/2019	01/03/2019	Completed
Transport Links to the South Harbour	STAG Part 2 - Inception and Project Management	01/04/2019	01/04/2019	01/04/2019	Completed
Transport Links to the South Harbour	STAG Part 2 - Remobilisation and Option Scoping	01/05/2019	01/05/2019	01/05/2019	Completed
Transport Links to the South Harbour	STAG Part 2 - Technical Feasibility	01/08/2019	01/08/2019	01/08/2019	Completed
Transport Links to the South Harbour	STAG Part 2 - Development of Demand Scenarios	01/08/2019	01/08/2019	01/09/2019	Completed
Transport Links to the South Harbour	Public Transport Feasibility and Costings	01/08/2019	01/08/2019	01/08/2019	Completed

Transport Links to the South Harbour	Phase 2 Engagement	01/08/2019	01/08/2019	01/08/2019	Completed
Transport Links to the South Harbour	Geo-environmental and Geo-technical inputs	01/08/2019	01/08/2019	01/08/2019	Completed
Transport Links to the South Harbour	STAG Part 2 Committee Reporting	01/11/2020			Amber
Transport Links to the South Harbour	STAG Part 2 - Option Testing in Model	01/03/2020	01/05/2020		Amber
Transport Links to the South Harbour	STAG Part 2 – Option Appraisal	01/05/2020	01/06/2020		Amber
Transport Links to the South Harbour	STAG Part 2 - Phase 3 Public Consultation	01/08/2020	01/08/2020		Green
Transport Links to the South Harbour	STAG Part 2 - Reporting	01/10/2020	01/10/2020		Green
Transport Links to the South Harbour	DMRB Stage 2 Option Assessment	01/03/2021	01/08/2022		Green
Transport Links to the South Harbour	DMRB Stage 3 Scheme Assessment, Design, Land acquisition, works procurement	01/08/2022	01/08/2025		Green
Transport Links to the South Harbour	Implementation	01/08/2025	01/08/2027		Green